



FAMILY OFFICE TAX ROUNDTABLE

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PRESERVING PRIVILEGES IN FAMILY OFFICES

SPEAKERS



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ATTORNEY-CLIENT PRIVILEGE

- To be protected by attorney-client privilege, a communication must be:
 - Confidential
 - Between client and legal advisor
 - For purpose of giving or receiving legal advice
- *Key considerations for family offices:*
 - Waiver
 - Extension to agent of attorney (Kovel) or agent of client
 - Extension to others with common interests and their attorneys and agents
 - Differentiating legal advice from other advice
 - Application to fiduciaries

TAX PRACTITIONER PRIVILEGE

- To be protected by the tax practitioner privilege in IRC § 7525, a communication must be
 - Between a taxpayer and a federally authorized tax practitioner
 - Privileged if it were between a taxpayer and an attorney
 - Related to tax advice other than tax shelter advice
 - Sought in a non-criminal federal tax proceeding
- *Key considerations for family offices:*
 - Limited to practitioners authorized to practice before IRS
 - Limited to US federal civil tax proceedings
 - State accountant-client privileges differ and do not apply in federal proceedings

ATTORNEY WORK PRODUCT DOCTRINE

- To be protected by attorney work product doctrine, materials must be
 - Prepared by or at the direction of an attorney
 - In anticipation of litigation or for use in current litigation
- *Key considerations for family offices:*
 - Anticipation of litigation must be objectively reasonable
 - Triggers obligation to preserve evidence
 - Stronger protection for opinion work product

PRIVILEGE AGAINST SELF-INCRIMINATION

- For the 5th Amendment privilege against self-incrimination to apply, the anticipated communication must be
 - Testimonial
 - Incriminating
 - Compelled
- *Key considerations for family offices:*
 - Act of producing documents may be testimonial in certain circumstances
 - Only individuals, not collective entities, possess 5th Amendment rights
 - Invocation is complex judgment call with potential negative consequences

SPOUSAL COMMUNICATIONS PRIVILEGE

- To be protected by spousal communications privilege, a communication must be
 - Confidential
 - Made during marriage
- Either spouse may invoke privilege, even after divorce
- *Key considerations for family offices:*
 - Must be expectation of confidentiality
 - Destroyed by presence of anyone outside marriage

SPOUSAL TESTIMONIAL PRIVILEGE

- For the spousal testimonial privilege to apply
 - The proceeding must be criminal
 - The non-defendant spouse must invoke
 - The marriage must exist at time testimony is sought
 - Note that numerous states have repealed this privilege
- *Key considerations for family offices:*
 - Do not confuse testimonial privilege and communications privilege

PHYSICIAN-PATIENT PRIVILEGE

- For a physician-patient privilege to apply, in most states, there must be
 - A confidential physician-patient relationship
 - During which the physician acquired information
 - Necessary for medical diagnosis or treatment
- *Key considerations for family offices:*
 - Intersection with HIPAA
 - Scope of consent / waiver
 - Common exception when mental capacity / validity of will is disputed

CROSS-BORDER PRIVILEGE ISSUES

- Privilege a function of each country's laws
 - Relevant factors
 - Location of attorney, client, pending case, relevant documents
 - Where attorney is licensed
 - In-house or outside counsel
- *Key considerations for family offices:*
 - Know law of relevant jurisdictions
 - Border searches of devices – laptop, thumb drive, phone
 - Disclosure in one jurisdiction, voluntary or involuntary, may waive in others

IRS ATTACK ON PRIVILEGE

- *Estate of Morrisette*, Tax Court Docket No. 4415-14
 - Estate argued bona fide sale exception to §§ 2036, 2038 and bona fide business arrangement exception to § 2703
 - IRS moved to compel production of estate planning attorneys' legal files
 - IRS argued waiver of privilege resulted from merely asserting exception
 - Estate asserted no reliance on advice of counsel, so no waiver
 - Court rejected broad waiver
 - IRS moved to compel production of communications shared with insurance broker and appraisal firm
 - Estate asserted attorney work product
 - Court required disclosure because broker working independently

BEST PRACTICES

- Educate
 - Describe benefits and scope to privilege-holders and their advisors
 - Explain waiver with examples
- Establish good habits
 - Clarify identity of client
 - Limit participants in calls and meetings
 - Identify privileged documents with headers or subject lines
 - Segregate legal advice into communications separate from business advice or return preparation
 - **DO NOT FORWARD** outside circle of privilege

BEST PRACTICES

- Maintain documents appropriately
 - Consistent with expectation of confidentiality
 - Segregate return preparation work papers from privileged advice
- Understand limitations of *Kovel*
 - Professional assisting attorney in rendering legal advice
 - Engaged and directed and by attorney
 - Accountants – No protection for preparation of returns intended for filing
 - Appraisers – Consider intended use

BEST PRACTICES

- Keep wide audience in mind when future waiver may be advantageous
 - Reliance on advice of counsel
 - Reasonable cause and good faith defense to penalties
 - § 2036 and § 2038 exception for bona fide sale for full and adequate consideration
 - § 2703 exception for bona fide business arrangement, not a device to transfer property to members of decedent's family for less than full or adequate consideration, terms comparable to arm's-length transaction
 - Other situations where attorney's records may be best evidence of intent

BEST PRACTICES

- Produce documents only after due consideration of privilege issues and careful review
 - Consider scope and impact of potential subject matter waiver
 - Weigh pros and cons of positions that trigger waiver
 - Review descriptions in bills and invoices
 - Consider all relevant privileges, not just attorney-client
 - Remember that client controls attorney-client privilege, but attorney controls attorney work product

THANK YOU

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